



Early Journal Content on JSTOR, Free to Anyone in the World

This article is one of nearly 500,000 scholarly works digitized and made freely available to everyone in the world by JSTOR.

Known as the Early Journal Content, this set of works include research articles, news, letters, and other writings published in more than 200 of the oldest leading academic journals. The works date from the mid-seventeenth to the early twentieth centuries.

We encourage people to read and share the Early Journal Content openly and to tell others that this resource exists. People may post this content online or redistribute in any way for non-commercial purposes.

Read more about Early Journal Content at <http://about.jstor.org/participate-jstor/individuals/early-journal-content>.

JSTOR is a digital library of academic journals, books, and primary source objects. JSTOR helps people discover, use, and build upon a wide range of content through a powerful research and teaching platform, and preserves this content for future generations. JSTOR is part of ITHAKA, a not-for-profit organization that also includes Ithaka S+R and Portico. For more information about JSTOR, please contact support@jstor.org.

AMERICA'S INTERESTS AFTER THE EUROPEAN WAR

The Annals

VOLUME LXI

SEPTEMBER, 1915

EDITOR: CLYDE LYNDON KING

ASSISTANT EDITOR: T. W. VAN METRE

EDITOR BOOK DEPT.: ROSWELL C. MCCREA

EDITORIAL COUNCIL: J. C. BALLAGH, THOMAS CONWAY, JR., S. S. HUEBNER, CARL
KELSEY, CLYDE LYNDON KING, J. P. LICHTENBERGER, ROSWELL C.
McCREA, SCOTT NEARING, E. M. PATTERSON, L. S. ROWE,
ELLERY C. STOWELL, T. W. VAN METRE,
F. D. WATSON



THE AMERICAN ACADEMY OF POLITICAL AND SOCIAL SCIENCE
36TH AND WOODLAND AVENUE
PHILADELPHIA
1915

KRAUS REPRINT CO.

Millwood, New York

1975

Copyright, 1915, by
AMERICAN ACADEMY OF POLITICAL AND SOCIAL SCIENCE
All rights reserved

EUROPEAN AGENTS

ENGLAND: P. S. King & Son, Ltd., 2 Great Smith St., Westminster, London S. W.

FRANCE: L. Larose, Rue Soufflot, 22, Paris.

GERMANY: Mayer & Müller, 2 Prinz Louis Ferdinandstrasse, Berlin, N. W.

ITALY: Giornale Degli Economisti, via Monte Savello, Palazzo Orsini, Rome.

SPAIN: E. Dossat, 9 Plaza de Santa Ana, Madrid.

*Reprinted with the permission of the
American Academy of Political and Social Science*

KRAUS REPRINT CO.

A U.S. Division of Kraus-Thomson Organization Limited

Printed in U.S.A.

CONTENTS

	Page
FOREWORD	ix
The Editor.	
<i>PART I—AMERICA'S INDUSTRIES AS AFFECTED BY THE EUROPEAN WAR</i>	
AMERICA'S INDUSTRIES AS AFFECTED BY THE EUROPEAN WAR.....	1
Alba B. Johnson, President, Baldwin Locomotive Works, Philadelphia.	
EUROPEAN WAR INFLUENCES UPON AMERICAN INDUSTRY AND LABOR.....	4
Samuel Gompers, President, American Federation of Labor.	
AMERICA'S UNEMPLOYMENT PROBLEM.....	11
Henry Bruère, Chamberlain, New York City.	
SOME RECENT SURVEYS OF UNEMPLOYMENT.....	24
Royal Meeker, United States Commissioner of Labor Statistics.	
THE WAR AND IMMIGRATION.....	30
Frank Julian Warne, Ph.D., Washington, D. C.	
UNEMPLOYMENT AND IMMIGRATION.....	40
Frances A. Kellor, Vice-Chairman, Committee for Immigrants in America, New York.	
SOME INDUSTRIAL LESSONS OF THE EUROPEAN WAR.....	45
John Price Jackson, Commissioner of Labor and Industry, Harrisburg, Pa.	
<i>PART II—STABILITY AND DEVELOPMENT IN AMERICA'S INTERNATIONAL TRADE</i>	
AMERICAN EXPORT POLICIES.....	51
Franklin Johnston, Co-Publisher, <i>American Exporter</i> .	
COMMERCIAL ISOLATION VERSUS INTERNATIONAL TRADE ..	60
Moritz J. Bonn, Professor of Political Economy, University of Munich, Germany.	
THE RELATIONS OF CENTRAL AND SOUTH AMERICA WITH THE UNITED STATES AS AFFECTED BY THE EUROPEAN WAR....	66
Luis F. Corea, Former Minister of Nicaragua to the United States.	
WHAT CAN THE UNITED STATES AND LATIN AMERICA DO FOR EACH OTHER?.....	71
Charles M. Muchnic, Vice-President, American Locomotive Sales Corporation.	

TRANSPORTATION FACILITIES NEEDED FOR LATIN AMERICAN TRADE	81
Welding Ring, New York.	
<i>PART III—AMERICAN INDUSTRIAL SUPREMACY THROUGH EFFICIENCY IN BUSINESS ORGANIZATION</i>	
<i>A. Through Permanency in Employment and Skilled Employees</i>	
THE EFFECT OF IDLE PLANT ON COSTS AND PROFITS.....	86
H. L. Gantt, New York City.	
THE EFFECT OF UNEMPLOYMENT ON THE WAGE SCALE.....	90
Mary Van Kleeck, The Committee on Women's Work of the Russell Sage Foundation, New York City.	
SCIENTIFIC MANAGEMENT APPLIED TO THE STEADYING OF EMPLOYMENT, AND ITS EFFECT IN AN INDUSTRIAL ESTABLISHMENT	103
Richard A. Feiss, General Manager, The Clothcraft Shops of The Joseph & Feiss Company, Cleveland, Ohio.	
A FUNCTIONALIZED EMPLOYMENT DEPARTMENT AS A FACTOR IN INDUSTRIAL EFFICIENCY	112
Ernest Martin Hopkins, Manager, Employment Department, The Curtis Publishing Company, Philadelphia.	
THE NEW PROFESSION OF HANDLING MEN.....	121
Meyer Bloomfield, Director, The Vocational Bureau, Boston, Massachusetts.	
THE LABOR TURN-OVER AND THE HUMANIZING OF INDUSTRY	127
Joseph H. Willits, Instructor in Industry, Wharton School, University of Pennsylvania.	
A NATIONAL SYSTEM OF LABOR EXCHANGES IN ITS RELATION TO INDUSTRIAL EFFICIENCY	138
John B. Andrews, Secretary, American Association for Labor Legislation.	
SCIENTIFIC MANAGEMENT AS A SOLUTION OF THE UNEMPLOYMENT PROBLEM.....	146
Morris Llewellyn Cooke, Director, Department of Public Works, Philadelphia.	
<i>B. Through Efficiency in Industrial Organization</i>	
SIMPLIFIED COST ACCOUNTING FOR MANUFACTURERS.....	165
Walter B. Palmer, Special Agent, United States Bureau of Foreign and Domestic Commerce.	

CONTENTS

v

WORKING CONDITIONS NECESSARY FOR MAXIMUM OUT- PUT.....	174
Norris A. Brisco, Author of <i>Economics of Efficiency</i> .	
THE PRINCIPLES OF INDUSTRIAL EFFICIENCY APPLIED TO THE FORM OF CORPORATE ORGANIZATION	183
Henry S. Dennison, Treasurer, Dennison Manufacturing Company.	
GREATER AGRICULTURAL EFFICIENCY FOR THE BLACK BELT OF ALABAMA	187
C. E. Allen, Austin College, Sherman, Texas.	
DEVELOPMENT OF STANDARDS IN MUNICIPAL GOVERNMENT	199
Henry Bruère, Chamberlain, New York City.	
WHAT SCIENTIFIC MANAGEMENT MEANS TO AMERICA'S INDUSTRIAL POSITION.....	208
Frank B. Gilbreth and Lillian Moller Gilbreth, Ph.D., Providence, R. I.	
<i>PART IV—INDUSTRIAL CONSERVATION THROUGH WORLD PEACE</i>	
THE BASIS OF CONSTRUCTIVE INTERNATIONALISM.....	217
W. G. S. Adams, All Souls College, Oxford, England.	
HOW AMERICA MAY CONTRIBUTE TO THE PERMANENT PEACE OF THE WORLD.....	230
George W. Kirchwey, Ph.D., Professor of Law, Columbia University.	
HOW CAN AMERICA BEST CONTRIBUTE TO THE MAINTEN- ANCE OF THE WORLD'S PEACE?.....	235
G. Lowes Dickinson, Fellow, Kings College, Cambridge, England.	
AMERICA'S POSSIBLE CONTRIBUTION TO A CONSTRUCTIVE PEACE	239
Morris Hillquit, New York.	
HOW CAN AMERICA BEST CONTRIBUTE TOWARD CON- STRUCTIVE AND DURABLE PEACE?.....	243
Charles W. Eliot, Cambridge, Massachusetts.	
ACQUISITIVE STATESMANSHIP.....	245
W. Morgan Shuster, Washington, D. C.	
WAR—OR SCIENTIFIC TAXATION	252
C. H. Ingersoll, New York City.	
THE CONSTRUCTIVE WORK OF THE AMERICAN ARMY.....	257
Leonard Wood, Major-General, United States Army.	
SOME PROBLEMS OF DEFENSE.....	263
Amos S. Hershey, Professor of Political Science and International Law, Indiana University.	

ECONOMIC PRESSURE AS A MEANS TOWARD CONSERVING PEACE.....	270
Herbert S. Houston, Vice-President, Doubleday, Page & Company.	
AN INTERNATIONAL COURT, AN INTERNATIONAL SHERIFF AND WORLD PEACE.....	274
Talcott Williams, Director of the School of Journalism, Columbia University.	
WORLD COURT AND LEAGUE OF PEACE.....	276
Theodore Marburg, M.A., LL.D., Former Minister of the United States to Belgium.	
BOOK DEPARTMENT.....	284
INDEX.....	308
CUMULATIVE INDEX.....	321

BOOK DEPARTMENT

GENERAL WORKS IN ECONOMICS

CLARK— <i>The Cost of Living</i>	285
CROWELL— <i>Trusts and Competition</i>	286
ELY— <i>Property and Contract in their Relation to the Distribution of Wealth</i>	284
TAUSSIG— <i>Principles of Economics</i>	286

COMMERCE AND TRANSPORTATION

HOUGH— <i>Ocean Traffic and Trade</i>	288
RIPLEY— <i>Railroads: Finance and Organization</i>	286

LABOR PROBLEMS

ALLISON— <i>The Public Schools and Women in Office Service</i>	289
BOSWORTH— <i>The Living Wage of Women Workers</i>	289
HEDGES— <i>Wage Worth of School Training</i>	289
HEWES— <i>Industrial Home Work in Massachusetts</i>	289
KELLOR— <i>Out of Work: a Study of Unemployment</i>	289
MARTIN— <i>Vocations for the Trained Woman</i>	289
PERSONS— <i>Labor Laws and their Enforcement, with special reference to Massachusetts</i>	289
PRICE— <i>The Modern Factory</i>	288
SUFFERN— <i>Conciliation and Arbitration in the Coal Industry of America</i>	290

MONEY, BANKING AND FINANCE

CHEN— <i>The System of Taxation in China in the Tsing Dynasty, 1644-1911</i> ..	291
LYON— <i>Principles of Taxation</i>	290
SECRIST— <i>An Economic Analysis of the Constitutional Restrictions upon Public Indebtedness in the United States</i>	291
SMITH— <i>The United States Federal Internal Tax History from 1861 to 1871</i> ..	292

CONTENTS

vii

SOCIOLOGY AND SOCIAL PROBLEMS

ANTIN— <i>They Who Knock at Our Gates</i>	295
BERNHEIMER and COHEN— <i>Boys' Clubs</i>	295
BOWEN— <i>Safeguards for City Youth at Work and at Play</i>	292
BOWLEY— <i>The Measurement of Social Phenomena</i>	295
Boyhood and Lawlessness; with <i>The Neglected Girl</i>	295
BRIGGS— <i>History of Social Legislation in Iowa</i>	296
CAPEN— <i>Sociological Progress in Mission Lands</i>	296
CARTWRIGHT and ANTHONY— <i>The Middle West Side; with Mothers Who Must Earn</i>	295
DEVINE— <i>The Normal Life</i>	297
ELLIS— <i>Negro Culture in West Africa</i>	297
GILLIN— <i>History of Poor Relief Legislation in Iowa</i>	296
HEALY— <i>The Individual Delinquent</i>	293
KELLOGG— <i>The Pittsburgh District—Civic Frontage</i>	297
KELLOGG— <i>Wage-Earning Pittsburgh</i>	297
MAYO— <i>The Mental Capacity of the American Negro</i>	297
MELVIN— <i>Socialism as the Sociological Ideal</i>	294
MOOREHEAD— <i>The American Indian in the United States</i>	298
MORGAN— <i>The Backward Child: a study of the Psychology and Treatment of Backwardness</i>	294
REDFIELD— <i>Dynamic Evolution</i>	298
REEVES— <i>Care and Education of Crippled Children in the United States</i>	298
ROMAN— <i>The Industrial and Commercial Schools of the United States and Germany</i>	299
SUMNER— <i>The Challenge of Facts and Other Essays</i>	299

POLITICAL AND GOVERNMENTAL PROBLEMS

DE WITT— <i>Progressive Movement</i>	299
HUNT— <i>The Department of State of the United States: Its History and Function</i>	303
MC LAUGHLIN and HART— <i>Cyclopedia of American Government</i>	300
MOSES— <i>The Civil Service of Great Britain</i>	301
TAFT— <i>The Anti-Trust Act and the Supreme Court</i>	301
VAN HISE— <i>Concentration and Control</i>	302

INTERNATIONAL PROBLEMS

ANGELL— <i>Arms and Industry</i>	305
FULLERTON— <i>Problems of Power</i>	303
HODGES— <i>The Doctrine of Intervention</i>	304
LONGFORD— <i>The Evolution of New Japan</i>	306
MASAOKA— <i>Japan to America</i>	306
RUSSELL— <i>America to Japan</i>	306

MISCELLANEOUS

BOLTON— <i>Athanase De Mézières and the Louisiana-Texas Frontier, 1768-1780</i>	307
---	-----